

Meet our judges

Dennis Cloud, DVM

Dr. Cloud serves as the director of two animal hospitals and is co-director of a third, all of which he founded. Dr. Cloud received his degree in veterinary medicine from the University of Missouri in 1968 and served as a public health trainee in pathology at Colorado State University from 1968 to 1970. He has lectured on practice management, canine and feline pediatrics, and senior care at the Western Veterinary Conference, CVC Central, Southeast Veterinary Conference, and various state and local veterinary associations. He also serves on the *Veterinary Economics* Editorial Advisory Board.



Roger Cummings, CVPM

Roger Cummings' career in veterinary practice management began in 1974. While finishing his degree at Texas Wesleyan University (TWU), he managed the Fort Worth Small Animal Emergency Clinic, a central referral hospital owned by 30 local veterinarians. Upon graduating from TWU, Cummings continued to manage the emergency clinic and began working in a new small animal general practice. He was instrumental in growing the practice into the largest small animal hospital in Fort Worth, building a *Veterinary Economics* architectural award-winning facility that became a central referral hospital with boarded specialists. In 1991, Cummings graduated from the Veterinary Management Institute at Purdue University. He was influential in the development of the Veterinary Hospital Managers Association's Certified Veterinary Practice Management accreditation and served on the board of directors of the association for several years. He has been awarded the Veterinary Practice Manager of the Year award and Outstanding Service award of this association.



Through Brakke Consulting Inc., Cummings has continued to provide management consultation service to veterinary practices throughout the United States. He was on the team that conducted and authored the 2004 AVMA Pfizer Business Practices Study. Cummings was president of the Association of Veterinary Practice Management Consultants and Advisors in 2004. He has been a speaker at local, regional, national and international meetings, and currently serves on the *Veterinary Economics* Editorial Advisory Board.

Ross Clark, DVM

Dr. Clark is a founder of National PetCare Centers. He received his degree in veterinary medicine in 1963 from Kansas State University. He is the Practice Management Editor for *Veterinary Economics* and served as president of the Tulsa County Veterinary Medical Association and of the Oklahoma Veterinary Med-

ical Association and also as president of the Western Veterinary Conference. AAHA named him Outstanding Practitioner for the Western Region in 1987 and National Merit Award Winner in Toronto, Ontario, Canada, in 1991.



Dr. Clark served as president of the Kansas State University Veterinary Medical Alumni Association from 1990 to 1992. Kansas State University named him an Alumni Fellow in February 2003. He's author of seven books, including a practice management manual; *The Best of Ross Clark on Practice Management* (Veterinary Medicine Publishing Co., 1985); and *Mastering the Marketplace—Taking Your Practice to the Top* (Veterinary Medicine Publishing Co., 1996). He has toured throughout the world as a practice management lecturer and consultant, and has been a *Veterinary Economics* Hospital Design Competition judge for more than 20 years.

Dan Chapel, AIA

Dan Chapel is president of Chapel Associates in Little Rock, Ark., a nationally recognized firm specializing in animal facility design. This 27-year-old firm has participated in the design of more than 400 veterinary hospitals, boarding kennels, and animal shelters. Past projects include two *Veterinary Economics* Hospitals of the Year and several Merit Award winners. Chapel is a nationally recognized expert in the field of veterinary architecture, and has served as a featured speaker on topics of animal facility design at all major veterinary conferences. He has spoken at every *Veterinary Economics* Hospital Design Conference since 1981 and has served on the *Veterinary Economics* Editorial Advisory Board since 1985.



Brad Rabinowitz, AIA

For more than 20 years, Brad Rabinowitz has been a principle in his own architectural firm based in Burlington, Vt. During that time, the firm has produced award-winning residential, commercial, and veterinary projects. His work has been published in *Metropolitan Home*; *Better Homes and Gardens*; *Fine Homebuilding*; *Mountain Living*; *Vermont Magazine*; and *Veterinary Economics*. Rabinowitz has served on local city commissions and arts organizations and received recognition for work with the local humane society.